



# The Role of EMS in Health Emergency Management

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# Traditional EMS Roles

- A. Triage
- B. Treatment
- C. Transport

# A. Triage

- Triage of disaster patients is thought to be a key function of EMS personnel
- BUT
- We know essentially nothing about the science of mass casualty triage.

# "Trauma Triage" Schemes

- "...involves an estimation of injury severity at the scene of the accident and the subsequent matching of patient needs with available resources."\*
- Triage Index
- Trauma Score
- CRAMS Scale

\*American College of Surgeons Committee on Trauma. Field categorization of trauma patients. *ACS Bulletin*. 1986;71:17-21.

# Mass Casualty Triage

- Simple Triage And Rapid Transport
- Triage Sieve & Triage Sort (UK)
- CESIRA Protocol (Italy)
  - Coscienza, Emorragie, Shock,  
Insufficienza respiratoria, Rotture ossee,  
Altro

# Mass Casualty Triage: Does It Work?

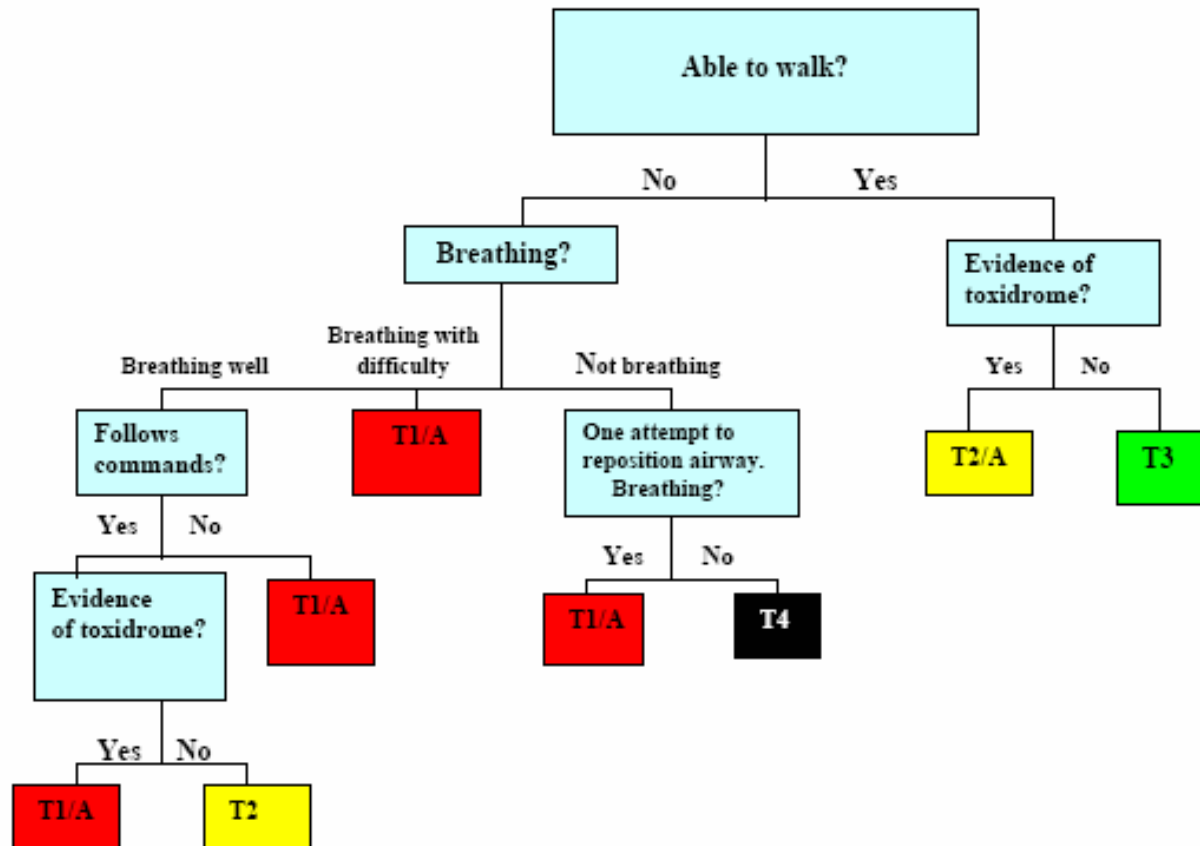
- No “gold standard” against which to measure the performance of a triage system.
  - Does sorting patients into categories result in better patient care for any of them? Does sorting help operationally?

# Mass Casualty Triage: Does It Work?

- No outcomes-based studies of any mass casualty triage system have been published.
  - Are any of the systems any “better” than simple provider judgment?
  - Do any of the systems accurately predict patient outcome (as some of the trauma triage schemes do)?

# CBRN Environment

Algorithm 2: Trauma & Chemical Triage



A: Give antidote if available and logistically feasible.  
Decontaminate all patients prior to transport.

## B. Treatment

- How much treatment can or should be provided on scene by EMS personnel during a disaster?
- Often depends on availability of treatment and transport resources.

# Secondary Assessment of Victim Endpoint (SAVE)

- Three groups:
  - those who will survive regardless of whether they receive care
  - those who will die even with maximal efforts allowed by the limited resources available
  - those who will benefit significantly from the austere interventions possible

Benson M, Koenig KL, Schultz CH. Disaster triage: START, then SAVE--a new method of dynamic triage for victims of a catastrophic earthquake. *Prehospital Disaster Med.* 1996;11:117-124.

# C. Transport

- Many victims (often the majority) arrive at hospitals unannounced, not via EMS.
  - Oklahoma City: pickup trucks
  - Tokyo sarin attack: taxi
  - 9/11/05: ambulatory

# Transport

- Systems must anticipate that victims will bypass established triage centers, decontamination areas, and other control points.

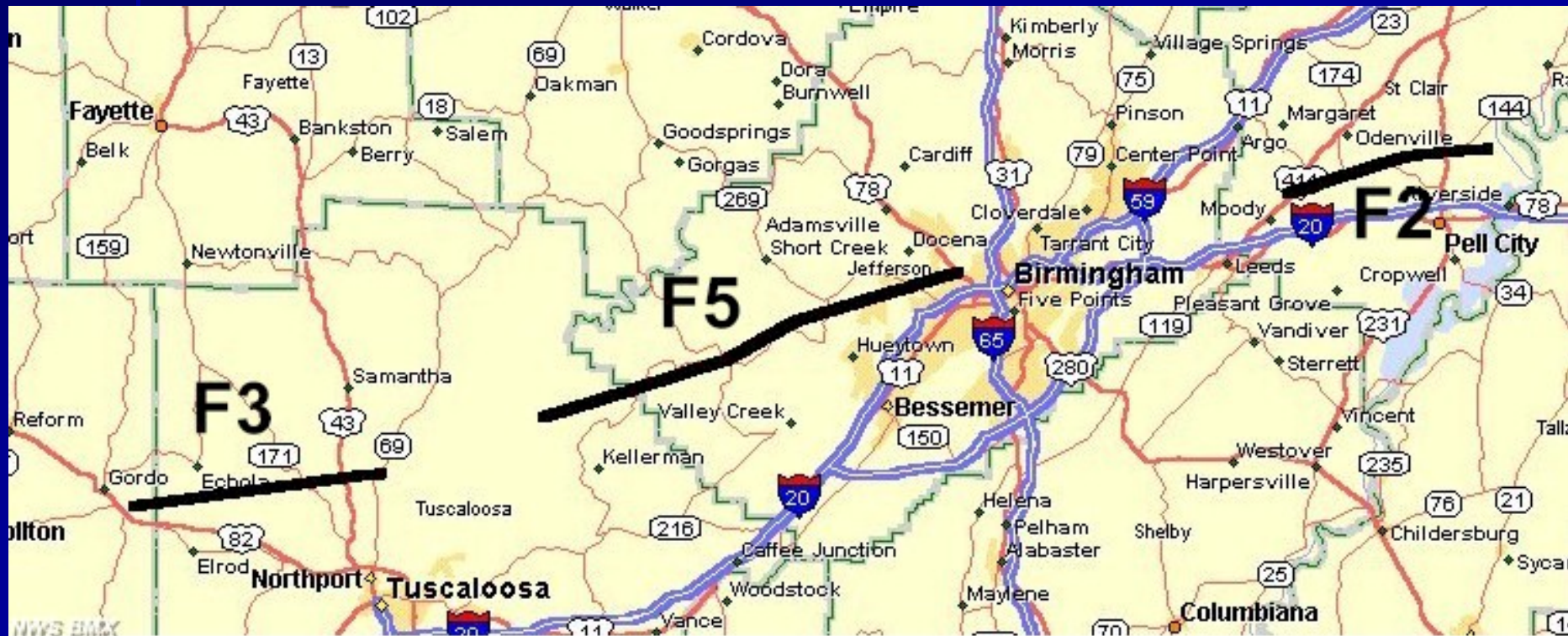
# Less Obvious EMS Roles

- D. Communications
- E. Inter-facility transport
- F. Incident command

# D. Communications

- Dispatch – can be a hub for disaster communications, if:
  - Redundant & resilient
  - Integrates all parts of the system - hospitals as well as field units

# 8 April 1998: Alabama Tornado Paths



# Oak Grove School

Gym



Tornado moving right to left



# *Journal of Trauma*

- "...an organized trauma system **with an integrated communication component** may significantly enhance the ability to care for injured patients after disasters."

May AK, McGwin G, Leland L, et al. The April 8, 1998 tornado: assessment of the trauma system response and the resulting injuries. *J Trauma* 2000; 48: 666-672 .

# Regional Trauma System

- City of Birmingham and six surrounding counties
- 18800 km<sup>2</sup> (7264 square miles)
- 1.2 million population
- 160 EMS agencies
- 24 hospitals – 10 participate in system
  - 3 level-I (one is pediatric only)
  - 6 level-III
  - 1 level-IV

# Trauma Communications Center

- Continuous monitoring of each facility's status
- Routes patients based on availability of resources at trauma centers
- Attempted to match all severely injured patients with Level-I centers as per stated objectives of regional disaster plan

# Results

- 224 patients transported, seen at 9 hospitals
  - 63 admitted (two died)
  - 161 discharged
- Records found for 191 (85%)
  - Including all 63 admitted patients

# Results: Triage

- Level-I
  - 75 patients at three hospitals
  - 55% admitted, mean ISS 12.2
- Level-III
  - 88 patients at four hospitals
  - 17% admitted, mean ISS 5.5
- Non-trauma centers
  - 28 patients at two hospitals
  - 29% admitted, mean ISS 2.3

# Results: Transport

- 88 (46%) by EMS over 5.5 hrs
- 89 (47%) by private vehicle
- 14 (7%) unknown
  
- 83% of admitted patients arrived by EMS

# Findings

- No patients with life-threatening injuries (ISS > 20) went to hospitals other than Level-I trauma centers
- Only two patients who survived the initial impact died later
  - Both had severe closed head injuries

# E. Inter-facility transport

- 1. Movement of disaster patients from “lower” to “higher”/specialized care
  - (Though if you have your system set up well, this may not be needed – e.g. Birmingham)
- Hospital transport teams?
- Air medical services?

# E. Inter-Facility Transport

- 2. Creation of surge capacity at hospitals by outbound movement of patients (“back-transport”)
  - Home
  - Skilled nursing facilities
  - Non-trauma centers (?)

# 9/11/2001 – New Haven

- Yale-New Haven Hospital:
  - 19 ambulances
  - 17 wheelchair vans
- Hospital of St. Raphael
  - 19 ambulances
  - 14 wheelchair vans
- Average daily call volume = 81

# F. Incident Command

- Used to plan, organize, staff, direct and control emergency situations
- Important to integrate field system (all components) and hospital system

# Why ICS?

- Command, control, leadership
- Flexible process for ongoing assessment
  - Incident Action Plans
- Unified command for multi-jurisdictional or multi-agency events

# Components of ICS

- 1. Common organizational & procedural standards
- 2. Common terminology
- 3. Integrated communications
- 4. Modular organization
- 5. Unified command structure
- 6. Consolidated action plans
- 7. Comprehensive resource management
- 8. Designated incident facilities

# Summary

- There are many roles for EMS in emergency health management
- We need to work on the less obvious roles, though not at the expense of the “traditional” roles.
- We need research in a number of areas, to improve the operational and clinical aspects of EMS in disasters.